MEMORANDUM OF AGREEMENT

BETWEER

HEADQUARTERS, DEPARTMENT OF THE ARMY,
U.S. ARMY MATERIEL COMMAND, U.S. ARMY FORCES COMMAND,
U.S. ARMY TRAINING AND DOCTRINE COMMAND,
U.S. ARMY RESERVE, AND U.S. ARMY NATIONAL GUARD

9 Apr 96

SUBJECT: Integrated Sustainment Maintenance (ISM) Corporate Board

1. Purpose. This memorandum of agreement (MOA) revises and redefines the Corporate Board roles and responsibilities previously established for the Integrated Sustainment Maintenance Expanded (ISM-X) Demonstration.

2. Reference.

- a. ISM 12-Star Decision Briefing, 23 Feb 96, which arrived at a consensus on recommendations to the Chief of Staff, Army for ISM Implementation.
- b. The original ISM-X Corporate Board MOA, 23 Mar 95, which established the Corporate Board as an entity, defined its responsibilities and principal functions, and summarized its operating procedures.
- c. ISM-X Corporate Board MOA, 19 Jul 95, which extended the period of the Corporate Board's tenure and established standard quality assurance procedures.
- 3. Task. To re-charter and redefine the responsibilities of the ISM Corporate Board.

4. Scope:

- a. This MOA was developed in response to guidance issued after the 23 Feb 96 ISM 12-Star Decision Briefing (reference 2a above). The purpose of the briefing was to discuss the results of the recently-concluded ISM-X Demonstration and to obtain consensus on a recommendation for the Chief of Staff, Army as to the optimal course of action the Army should follow in implementing ISM.
 - b. Key participants included:
 - -General Salomon, Commanding General (CG), U.S. Army Materiel Command

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- -General Tilelli, CG, U.S. Army Forces Command
- -General Hartzog, CG, U.S. Army Training and Doctrine Command -BG Mahan, Director for Supply and Maintenance, Office of the Deputy Chief of Staff for Logistics, Headquarters, Department of the Army
- -BG Helmly, U.S. Army Reserve
- -Mr. Winters, U.S. Army National Guard
- c. A significant action approved by the briefing principals was that the former ISM-X Corporate Board be re-chartered as the ISM Corporate Board to provide oversight in guiding ISM implementation. This MCA accomplishes that action.
- 5. Understandings, agreements, support, and resource needs:
- a. Specific Corporate Board responsibilities include, but are not limited to, the following:
- (1) To manage and guide ISM implementation and operations. Decisions of the ISM Implementation Corporate Board will become policy directives for the ISM management structure at the national, regional, and local sustainment management levels.
- (2) To provide approval authority on ISM implementation documentation. This includes, but is not limited to, development of the following documents:
 - (a) ISM Implementation Plan
 - (b) ISM Automation Plan
 - (c) ISM Organizational Concept Plan
 - (d) ISM Business Process Manual
- (3) To identify, coordinate, and resolve implementation issues which cannot be resolved at lower levels.
- (4) To review current and future Army doctrinal and policy issues impacting on ISM implementation.
- (5) To establish procedures for exercising prudent stewardship of the non-Major Army Command resources allocated to TSM
- b. The national and regional sustainment maintenance managers will participate as non-voting members in all meetings of the ISM Corporate Board to provide essential subject matter expertise.
 - c. The Corporate Board shall convene on a quarterly basis or

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as required. Any voting member may call for a meeting of the Corporate Board. 6. Effective date. The MOA is effective when signed by all designated representatives of the major Army commands and organizations currently represented on the Corporate Board. This MOA will remain in effect through the end of ISM implementation, currently scheduled for the 2nd quarter, FY 99, or as mutually agreed upon by all participating organizations. COORDINATION: PATRICK W. BUTTON, COL, GS Director, Maintenance Management, U.S. Army Materiel Command (Chairman and Voting Member) es 40 WILLIAM M. LENAERS, COL, GS Chief, Maintenance and Integrated Logistic Support Policy Division, Directorate for Supply and Maintenance, Office of the Deputy Chief of Staff for Logistics, HQDA (Voting Member) WILFRED R. CHAGNON, COL. GS Chief, Dogistics (Sivision, Office of the Chief of the Army Reserve (Voting Member) WILLIAM R. CROCKER, ZOL, GS Director for Installations, Logistics, and Environment, National MGuard Bureau (Voting Member) RICHARD B. GILMORE, COL, GS Director of Logistics, Office of the Deputy Chief of Staff for Base Operations, U.S. Army Training and Doctrine Command (Voting Member) JAMES F. WILLIE, COL, GS Deputy Director, G-4, U.S. Army Forces Command (Voting Member: